

**ANNUAL MEETING OF SHAREHOLDERS OF
DYNACOR GROUP INC.**

NOTICE AND ACCESS NOTIFICATION TO SHAREHOLDERS

You are receiving this notification as Dynacor Group Inc. (the “**Corporation**”) has decided to use the notice and access model for delivery of the notice of annual meeting of shareholders, the management proxy circular (the “**Proxy Circular**”) and the Corporation’s 2023 audited annual financial statements and related management’s discussion and analysis (collectively, the “**Meeting Materials**”) to its shareholders. Under notice and access, shareholders receive a proxy or voting instruction form enabling them to vote at the Corporation’s meeting. However, instead of a paper copy of the Meeting Materials, shareholders receive this notice with information on how they may access the Meeting Materials electronically. The use of this alternative means of delivery will help reduce paper use and also reduce the cost of printing and mailing Meeting Materials to shareholders.

MEETING DATE AND LOCATION:

WHEN: Tuesday, June 18, 2024
10:00 a.m. (Eastern Time)

WHERE: Shareholders can attend the Meeting
virtually via live webcast at:
<https://lavery.zoom.us/j/61046343258>

SHAREHOLDERS WILL BE ASKED TO CONSIDER AND VOTE ON THE FOLLOWING MATTERS:

ELECTION OF DIRECTORS: Shareholders will be asked to elect our Directors. Information respecting the Directors may be found under the heading “Election of Directors” of the Proxy Circular.

APPOINTMENT OF AUDITORS AND AUDITORS’ REMUNERATION: Shareholders will be asked to re-appoint Raymond Chabot Grant Thornton, LLP, Chartered Professional Accountants, as the Corporation’s auditors at a remuneration to be fixed by the Directors. Information respecting the appointment of Raymond Chabot Grant Thornton, LLP, Chartered Professional Accountants, may be found under the heading “Appointment of Auditors” of the Proxy Circular.

OTHER BUSINESS: Shareholders may be asked to consider other items of business that may be properly brought before the meeting. Information respecting the use of discretionary authority to vote on any such other business may be found under paragraph “What if amendments are made to these matters or if other matters are brought before the Meeting?” of the Proxy Circular.

SHAREHOLDERS ARE REMINDED TO VIEW THE MEETING MATERIALS PRIOR TO VOTING.

WEBSITES WHERE MEETING MATERIALS ARE POSTED

Material can be viewed online at www.sedarplus.ca or on the Corporation Website www.dynacor.com/en/.

HOW TO OBTAIN PAPER COPIES OF THE MEETING MATERIALS

Shareholders may request paper copies of the Meeting Materials be sent to them by postal delivery at no cost to them. Requests may be made up to one year from the date the Proxy Circular was filed on SEDAR+ by:

- (a) emailing a request to teoli@dynacor.com;
- (b) faxing a request to the Corporation at 514-393-9002;
- (c) calling the Corporation at 514-393-9000; or
- (d) mailing a request to:
President and Chief Executive Officer
Dynacor Group Inc.
625, René-Lévesque Blvd. West, Suite 1200
Montréal, Québec H3B 1R2

Requests should be received by June 4, 2024 at 5:00 p.m. in order to allow sufficient time for the beneficial shareholder to receive the paper copy and return the proxy by June 14, 2024 at 10:00 a.m.

VOTING

Registered Shareholders

You will have received a form of proxy from the Corporation's transfer agent, TSX Trust Company ("TSXT"). Complete, sign and mail your form of proxy in the postage prepaid envelope provided, fax it to the number indicated on the form or scan and email it to the address indicated on the form. You may also vote online or by the phone at the number indicated on the form.

Non-Registered Shareholders

There are two ways you can vote your shares held by your nominee. As required by Canadian securities legislation, you will have received from your nominee either a request for voting instructions or a form of proxy for the number of shares you hold. For your shares to be voted for you, please follow the voting instructions provided by your nominee. Since the Corporation has limited access to the names of its non-registered shareholders, if you attend the Meeting, the Corporation may have no record of your shareholdings or of your entitlement to vote unless your nominee has appointed you as proxyholder. Therefore, if you wish to vote in person at the Meeting, insert your own name in the space provided on the request for voting instructions or form of proxy and return same by following the instructions provided. Do not otherwise complete the form as your vote will be taken at the Meeting. Please register with the transfer agent, TSXT, upon arrival at the Meeting.

Shareholders who wish to receive paper copies of the Meeting Materials prior to the meeting, or with questions about notice and access can call 1-888-433-6443 (toll free in Canada and the United States) or 416-682-3801 (other countries) or at tsxt-fulfilment@tmx.com.