



ANNUAL MEETING OF SHAREHOLDERS OF DYNACOR GROUP INC.

NOTICE AND ACCESS NOTIFICATION TO SHAREHOLDERS

You are receiving this notification as Dynacor Group Inc. (the “**Corporation**”) has decided to use the notice and access model to deliver the notice of the annual meeting of shareholders, the management proxy circular (the “**Proxy Circular**”) and the Corporation’s 2024 audited annual financial statements and related management’s discussion and analysis (collectively, the “**Meeting Materials**”) to its shareholders. Under notice and access, shareholders receive a proxy or voting instruction form enabling them to vote at the Corporation’s meeting. However, instead of a paper copy of the Meeting Materials, shareholders receive this notice with information on how they may access the Meeting Materials electronically. The use of this alternative means of delivery will help reduce paper use and also reduce the cost of printing and mailing Meeting Materials to shareholders.

MEETING DATE AND LOCATION:

WHEN: Tuesday, June 17, 2025
10:00 a.m. (Eastern Time)

WHERE: Shareholders can attend the Meeting virtually via live webcast at:
<https://meetings.lumiconnect.com/400-046-300-316>

SHAREHOLDERS WILL BE ASKED TO CONSIDER AND VOTE ON THE FOLLOWING MATTERS:

1. **ELECTION OF DIRECTORS:** Shareholders will be asked to elect our Directors. Information respecting the Directors may be found under the heading “Election of Directors” in the Proxy Circular.
2. **APPOINTMENT OF AUDITORS AND AUDITORS’ REMUNERATION:** Shareholders will be asked to re-appoint Raymond Chabot Grant Thornton, LLP, Chartered Professional Accountants, as the Corporation’s auditors at a remuneration to be fixed by the Directors. Information respecting the appointment of Raymond Chabot Grant Thornton, LLP, Chartered Professional Accountants, may be found under the heading “Appointment of Auditors” in the Proxy Circular.
3. **AMENDMENT TO THE STOCK OPTION PLAN:** Shareholders will be asked to consider and, if deemed advisable, to adopt a resolution authorizing an amendment to the stock option plan of the Corporation to replenish 600,000 previously granted and exercised options.
4. **OTHER BUSINESS:** Shareholders may be asked to consider other items of business that may be properly brought before the meeting. Information respecting the use of discretionary authority to vote on any such other business may be found under paragraph “What if amendments are made to these matters or if other matters are brought before the Meeting?” of the Proxy Circular.

SHAREHOLDERS ARE REMINDED TO VIEW THE MEETING MATERIALS PRIOR TO VOTING.

WEBSITES WHERE MEETING MATERIALS ARE POSTED

Material can be viewed online at www.sedarplus.ca or on the Corporation’s Website at <https://dynacor.com/agm-2025>.

HOW TO OBTAIN PAPER COPIES OF THE MEETING MATERIALS

Shareholders may request paper copies of the Meeting Materials be sent to them by postal delivery at no cost to them. Requests may be made up to one year from the date the Proxy Circular was filed on SEDAR+ by:




- (a) emailing a request to lemarie@dynacor.com;
- (b) faxing a request to the Corporation at 514-393-9002;
- (c) calling the Corporation at 514-393-9000; or
- (d) mailing a request to:
President and Chief Executive Officer
Dynacor Group Inc.
606, Cathcart Street, Suite 640
Montréal, Québec H3B 1K9

Requests should be received by June 3, 2025 at 5:00 p.m. in order to allow sufficient time for the beneficial shareholder to receive the paper copy and return the proxy by June 13, 2025 at 10:00 a.m. (Eastern time)

VOTING

Holders of common shares of Dynacor Group on the record date of May 2, 2025, are entitled to receive notice and to vote at the Meeting.

There are several convenient ways to vote your shares including online and via telephone. You will find enclosed with this notice, a form of proxy or a voting instruction form containing detailed instructions on how to exercise your voting rights.

Voting Method	Registered Shareholders If your securities are held in your name and represented by a physical certificate or DRS statement.	Non-Registered Shareholders If your shares are held with a broker, bank or other intermediary
Internet 	Go to www.meeting-vote.com . Enter the 13-digit control number printed on the form of proxy and follow the instructions on screen.	Go to www.proxyvote.com . Enter the 16-digit control number printed on the form of proxy or VIF and follow the instructions on screen to vote your shares
Telephone or Fax 	Call TSX Trust Company at 1-888-489-7352 and follow the instructions. You will need the 13-digit control number printed on the form of proxy to vote	Complete, date, and sign the VIF and fax it to the number listed on the VIF.
Mail 	Enter voting instructions, sign and date the form of proxy and return your completed form of proxy in the enclosed postage paid envelope to: TSX Trust Company, P.O. Box 721 Agincourt, Ontario M1S 0A1	Enter your voting instructions, sign and date the VIF, and return the completed VIF in the enclosed postage paid envelope.

Shareholders who wish to receive paper copies of the Meeting Materials prior to the meeting, or with questions about notice and access can call 1-888-433-6443 (toll free in Canada and the United States) or 1-416-682-3801 (other countries) or at tsxt-fulfilment@tmx.com.

If you wish to vote at the virtual Meeting, please follow the instructions found in the Proxy Circular.

Please submit your vote well in advance of the proxy deposit deadline on Friday June 13, 2025 at 10:00 a.m. (Eastern Time).

If you have questions or require assistance with voting, please contact Dynacor Group Inc.'s proxy solicitation agent:
Laurel Hill Advisory Group
North American Toll-Free Number: 1-877-452-7184
Collect Calls Outside North America: 416-304-0211
Email: assistance@laurelhill.com.

BOARD RECOMMENDATION

The Board of Directors of Dynacor Group Inc. unanimously recommends that Shareholders VOTE FOR all the director nominees and proposed resolutions, using only the GOLD form of proxy or voting instruction form.